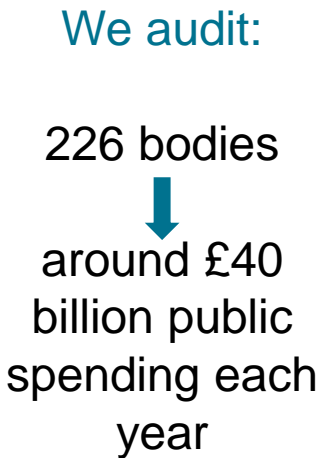


Involving people in audit and scrutiny

Let's talk about participation!
Scottish Community Safety Network
22nd July 2019

Jillian Matthew, Senior Manager



2

Principles for community empowerment



Prepared on behalf of the Strategic Scrutiny Group
July 2019

“aims to raise awareness of community empowerment and promote a shared understanding across scrutiny bodies to support high-quality scrutiny of community empowerment”

ACCOUNTS COMMISSION 

 AUDIT SCOTLAND

 Inspectorate of
Prosecution in
Scotland

 improving policing
across Scotland

 Healthcare
Improvement
Scotland

 Scottish Housing
Regulator

 HMPS
HM INSPECTORATE OF
PRISONS FOR SCOTLAND

 Education
Scotland
Foghlam Alba

 HMPS
HM INSPECTORATE OF
PRISONS FOR SCOTLAND

 care
inspectorate

 HMFSI

**Publishing on Thursday
25th July on our website**



Case study 2: Community partnership approach to tackling crime

What is it?

In 2013/14, the initial 'Operation Modulus' programme involved community planning partners working together with groups of young people to tackle anti-social behaviour and gang crime in the Gorbals area of Glasgow.

Who's involved?

City Building, Community Safety Glasgow, Glasgow Community Planning Partnership, Glasgow Life, Jobs and Business Glasgow, One Glasgow, Police Scotland, Scottish Fire and Rescue Scotland, Skills Development Scotland, housing associations.

What did they do?

Community planning partners and gang members co-produced a four-week programme of voluntary courses responding to the interests of the young people. Mentors worked intensively with the young people involved, during and after the programme.

What were the outcomes and the learning?

Better outcomes for the participants and the wider community, including: an 80 per cent reduction in crime by the gang members; gang members gaining trades qualifications and employment; and a significant reduction in complaints about the gang from the community.

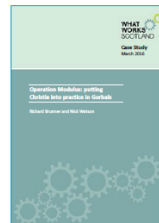
Four elements identified as success factors were:

- leadership to instigate the partnership, and a collaborative leadership style to enable the partners to work successfully together
- sustained partnership working
- co-producing the programme with young people and treating the young people as assets
- a focus on outcomes.

The approach and learning has now been implemented in two more areas of Glasgow: Castlefern and Govan. A [report](#) draws further conclusions from this work on public service reform, co-production, the role of anchor organisations, and sustaining outcomes.

In 2016, the [Govan Voice community magazine](#) provided a summary of the project, including photos and quotes from participants (pages 16-17).

Richard Brunner, Research Associate, What Works Scotland, wrote a [blog](#) explaining why the report on the Gorbals programme was presented as a case study. He describes how telling the story of the actual practices reveals the 'backstage' of implementing the Christie principles and provides transferrable lessons.



Read [Richard's blog](#)

Jillian Matthew, Senior Manager

Performance Audit & Best Value

Audit Scotland, 102 West Port, Edinburgh EH3 9DN

Tel. 0131 625 1844

Email: [jmatthew@audit-Scotland.gov.uk](mailto:jmatthew@audit-scotland.gov.uk)

Twitter: @Jillianbmatthew

www.audit-scotland.gov.uk

<https://twitter.com/AuditScotland>

<https://www.facebook.com/AuditScotland/>

<https://www.linkedin.com/company/audit-scotland/>